

# कार्यालय प्रमुख अभियन्ता एवं विभागाध्यक्ष, लोक निर्माण विभाग, उत्तराखण्ड



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पत्रांक १ /प्र0310—नवीन फारमेट(2019—20) / 2020 सेवा में,

देहरादून, दिनांक 29 जनवरी, 2020

- समस्त मुख्य अभियन्ता, (सिविल/रा0मा0/ए०डी०बी०/यू०डी०आर०पी०/पी०एम०जी०एस०वाई०), लोक निर्माण विभाग, उत्तराखण्ड।
- समस्त अधीक्षण अभियन्ता, (सिविल / रा0मा० / ए०डी०बी० / यू०डी०आर०पी० / पी०एम०जी०एस०वाई०), लोक निर्माण विभाग, उत्तराखण्ड।
- विषय:— लोक निर्माण विभाग के अन्तर्गत तैनात प्रमुख अभियन्ता / मुख्य अभियन्ता स्तर—1 (मुख्यालय), मुख्य अभियन्ता स्तर—1। (मुख्यालय), अधीक्षण अभियन्ता (विरष्ठ स्टाफ आफिसर, मुख्यालय), मुख्य अभियन्ता (जोनल), अधीक्षण अभियन्ता (वृत्तीय) एवं अधीक्षण अभियन्ता (वि० / यां०) की वार्षिक गोपनीय आख्या लिखे जाने हेतु निर्गत प्रपत्र को संशोधित किये जाने के सम्बन्ध में।
- संदर्भ :- शासन का पत्र संख्या 240 / | | |(1) / 20-09(106) / सा0 / 2013 दिनांक 24.01.2020 (प्रति संलग्न) |

उपर्युक्त विषयक में शासन के उक्त संदर्भित पत्र द्वारा लोक निर्माण विभाग के अन्तर्गत तैनात मुख्य अभियन्ता स्तर—1 (मुख्यालय), मुख्य अभियन्ता स्तर—1। (मुख्यालय), अधीक्षण अभियन्ता (विरिष्ठ स्टाफ आफिसर, मुख्यालय), मुख्य अभियन्ता (जोनल), अधीक्षण अभियन्ता (वृत्तीय) एवं अधीक्षण अभियन्ता (वि०/यां०) की वार्षिक गोपनीय आख्या लिखे जाने हेतु संशोधित नवीन फारमेट जारी किये गये है। शासन द्वारा निर्देशित किया गया है कि आलोच्य वर्ष 2019—20 से शासन द्वारा जारी नवीन संशोधित फारमेट पर ही उल्लिखित अधिकारी अपनी गोपनीय आख्या भरकर प्रस्तुत करेगें।

नवीन संशोधित प्रपत्र एवं शासन का उक्त संदर्भित पत्र लोक निर्माण विभाग की बेवसाइट—pwd.uk.gov.in पर उपलब्ध है। कृपया बेवसाइट पर उपलब्ध प्रपत्र सम्बन्धित अधिकारियों को उपलब्ध कराया जाना सुनिश्चित करें।

संलग्न-यथोपरि।

प्रतिलिपि निम्नलिखित को सूचनार्थ एवं अग्रिम आवश्यक कार्यवाही हेतु प्रेषित :-

1. मुख्य अभियन्ता स्तर-। (मुख्यालय / नियोजन), विभागाध्यक्ष कार्यालय।

2. मुख्य अभियन्ता (क्वालिटी कन्ट्रोल), विभागाध्यक्ष कार्यालय।

3. वरिष्ट स्टाफ आफिसर- । / । । / (अधिष्ठान) / (नियोजन), विभागाध्यक्ष कार्यालय।

4. समस्त अधिशासी अभियन्ता, विभागाध्यक्ष कार्यालय।

5. आई०टी० हैड़, विभागाध्यक्ष कार्यालय को बेबसाइट पर अपलोड़ किये जाने हेत्

प्रमुख अभियन्ता लोक निर्माण विभाग

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संख्याः 240/111(1)/20-09(106)/सा0/2013

प्रेषक, प्रेष

ओम प्रकाश, अपर मुख्य सचिव, उत्तराखण्ड शासन।

प्रमुख अभियन्ता, लोक निर्माण विभाग, उत्तराखण्ड, देहरादून। 2556661)
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लोक निर्माण अनुभाग—1 देहरादून, दिनांकः २५ जनवरी, 2020 विषयः—लोक निर्माण विभाग के अन्तर्गत तैनात प्रमुख अभियन्ता, मुख्य अभियन्ता स्तर—1 (मुख्यालय), मुख्य अभियन्ता स्तर—1। (मुख्यालय), अधीक्षण अभियन्ता (विरिष्ठ स्टाफ आफिसर, मुख्यालय), मुख्य अभियन्ता, (जोनल), अधीक्षण अभियन्ता (वृत्तीय) एवं अधीक्षण अभियन्ता (वि०/यां०) की वार्षिक गोपनीय आख्या लिखे जाने हेतु निर्गत प्रपत्र को संशोधित किये जाने के सम्बन्ध में।

महोदय,

कृपया उपरोक्त विषयक शासन के पत्र संख्या 1852/III(1)/13-09(106)/13, दिनांक 01 अक्टूबर, 2014, पत्र संख्या—1853/III(1)/13-09(106)/13, दिनांक 01 अक्टूबर, 2014, पत्र संख्या—2185/III(1)/13-09(106)/13, दिनांक 30 दिसम्बर, 2013 एवं पत्र संख्या—1276/III(1)/15-09(106)/2013 दिनांक 17 अगस्त, 2015 का सन्दर्भ ग्रहण करने का कष्ट करें, जिसके द्वारा अन्य के साथ—साथ प्रमुख अभियन्ता, मुख्य अभियन्ता (मुख्यालय), मुख्य अभियन्ता (जोनल) एवं अधीक्षण अभियन्ता (सिविल) के अधिकारियों की भविष्य में वार्षिक गोपनीय प्रविष्टि Performance based के आधार पर लिखे जाने हेतु संशोधित प्रपत्र तैयार कर निर्गत किया गया है।

2— शासन द्वारा/समय—समय पर शिकायती प्रकरणों के सम्बन्ध में प्रमुख अभियन्ता अथवा अन्य विरिष्ठ अभियन्ताओं को जांच अधिकारी नामित करते हुये समयान्तर्गत जांच आख्या उपलब्ध कराये जाने एवं कार्य के प्रति सम्बन्धित अधिकारियों का मूल्यांकन किये जाने के दृष्टिगत सम्यक विचारोपरान्त लोक निर्माण विभाग के अन्तर्गत विभागीय अभियन्ताओं के शासकीय उत्तरदायित्व एवं कार्य के प्रति जबाव देही का तकनीकी मूल्यांकन किये जाने तथा अभियन्ताओं की Performance Based वार्षिक गोपनीय प्रविष्टि हेतु विभिन्न स्तरों पर दर्ज आख्यों हेतु यथा संशोधित निर्धारित

प्रपत्र के अनुसार कार्यवाही किया जाना प्रस्तावित है।

(क) पूर्व व्यवस्था के अनुसार 100 Marks में से 80 % Weightage Appraise अधिकारी के Performance के आधार पर Assessment किया जाता था। Performance हेतु जो पैरामीटर निर्धारित किये जाते थे उनका निर्धारण Appraise अधिकारी द्वारा स्वयं ही लिखा जाता था। Performance हेतु अलग—अलग पैरामीटर का पहले से कोई लक्ष्य तय नहीं होता था, जिससे कि Reporting अधिकारी को वास्तविक जानकारी मिल सके कि Appraise अधिकारी द्वारा लक्ष्य के सापेक्ष कितना कार्य किया गया है। संशोधित PERFORMANCE APPRAISAL REPORT (PAR) में प्रत्येक वर्ग के अधिकारी हेतु पैरामीटर निर्धारित कर दिये गये हैं। उनके द्वारा अलग—अलग पैरामीटर पर Target के विरूद्ध कितनी उपलब्धि प्राप्त हुई है का आंकलन अपनी Performance Report में किया जाना है जिस हेतु Max. 80 Marks का प्राविधान किया गया है तथा प्रत्येक पैरामीटर हेतु Max Marks का निर्धारण भी कर दिया गया है।

(ख) पूर्व में Personal Attributes हेतु 20% Weightage का निर्धारण किया जाता था जो कि 10 बिन्दुओं पर आधारित था लेकिन उसमें प्रत्येक बिन्दु के लिए अलग—अलग Marks निर्धारित थे तथा केवल Grading 0 से 10 में बीच में दिया जाता था। नये PAR में Personal Attributes हेतु Max. 20 Marks का प्राविधान किया गया है लेकिन इसमें यदि Reporting अधिकारी को लगता

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है कि किसी पैरामीटर में Appraise अधिकारी का पैरामीटर Qualitative नहीं है तो वह तदानुसार

Marks का निर्धारण कर सकता है।

(ग) संशोधित PAR में Enquiry Report, Quality Assurance Report, Administrative and Policy implementation तथा Training Report इत्यादि को समयबद्ध ढंग से उच्च गुणवत्ता के साथ Appraise अधिकारी द्वारा PAR में दी गयी व्यवस्थानुसार उपलब्ध कराया जाना होगा जिसके आधार पर Reporting अधिकारी तथा Review अधिकारी Negative Marks का निर्धारण करके PAR में अंकित किया जायेगा।

(घ) कार्य के दौरान सम्बन्धित अधिकारी से समयबद्ध ढंग से तथा उच्च गुणवत्ता युक्त कार्य किये जाने की अपेक्षा की जाती है। अतः पदानुसार अलग—अलग तरह से पैरामीटर का निर्धारण किया गया है तथा उन कार्यों को समयबद्ध, गुणवत्तापूर्वक सम्पन्न न करने पर Marks में कटौती का प्राविधान भी किया गया है। ऐसा किये जाने से अधिकारी अपने दायित्वों के प्रति अधिक सतर्क

होगा तथा सावधानी पूर्वक समय से कार्य करेंगे।

3— अतः इस सम्बन्ध में मुझे यह कहने का निदेश हुआ है कि शासन द्वारा पूर्व में निर्गत फॉरमेट में संशोधन करते हुये उपरोक्तानुसार प्रमुख अभियन्ता, मुख्य अभियन्ता स्तर—1 (मुख्यालय), मुख्य अभियन्ता (जोनल), अधीक्षण अभियन्ता (विभागाध्यक्ष कार्यालाय में तैनात), अधीक्षण अभियन्ता (वृत्तीय) तथा अधीक्षण अभियन्ता (वि०/या०) द्वारा पूर्व में निर्गत Performance Based के आधार पर दिये गये फारमेट को संशोधित करते हुऐ नये प्रपत्र के आधार पर वार्षिक गोपनीय प्रविष्टि का आकलन किये जाने का पूर्व में निर्गत प्रपत्र के स्थान पर शासन द्वारा अनुमोदित नया संशोधित प्रपत्र इस आशय से संलग्न कर प्रेषित किया जा रहा है कि आलोच्य वर्ष 2019—20 से उपर्युक्त संशोधित प्रपत्र के आधार पर उपरोक्त उल्लिखित अधिकारियों की वार्षिक गोपनीय आख्या समयान्तर्गत तैयार की जाय और तद्नुसार प्रपत्र को सभी कार्यालयों में परिचालित कर दिया जाय। शेष अधिकारियों के सम्बन्ध में पृथक से संशोधित प्रपत्र तैयार किये जाने की कार्यवाही की जा रही है। ऐसे अधिकारियों के सम्बन्ध में पूर्ववर्ती शासनादेश में निर्धारित व्यवस्था तब तक यथावत लागू रहेगी।

संलग्न यथोक्त।

(ओम प्रकाश) अपर मुख्य सच्चिव।

संख्याः / | | | (1) / 20 – 09 (106) / सा0 / 2013, तद्दिनांक | प्रतिलिपि निम्नलिखित को सूचनार्थ एवं आवश्यक कार्यवाही हेत् प्रेषित :-

 समस्त मुख्य अभियन्ता स्तर-1 एवं मुख्य अभियन्ता स्तर-2, लोक निर्माण विभाग, उत्तराखण्ड।

2. समस्त अधीक्षण अभियन्ता (सिविल), लोक निर्माण विभाग, उत्तराखण्ड।

आज्ञा से.

(प्रदीप सिंह रावत) अपर सचिव।

# PUBLIC WORKS DEPARTMENT, UTTARAKHAND PERFORMANCE APPRAISAL REPORT FOR SUPERINTENDING ENGINEER (E&M)

Name of the	Officer Reported Upon	n			
Designation					2
Period of Ap	ppraisal				
		PART-1 (B	asic Informatio	n)	
1.1 Place 1.2 Circle	e Appraisal Period- of Posting	4			
	irth				
3.1 At the	nal Qualification: e time of joining in the fication acquired durin	departmentg service in the de	partment		
. Membersl	hip of any professional	organization			
	, Reviewing and Accep				
Office: Reporting	r	Name	I	Designation	Period
Authority					
Reviewing					
Authority Accepting					
Authority					
	ner than Casual Leave)	or period of above	100		
. Leave (ou	ici tilali Casual Leave)	Period of abser	ice	Туре	
On Leave				- 3   - 3	
Period of Ab	sence				
			10		
and the second s	ation/Honors during the pe of Appreciation/Honors		Brief Detail		
7.1	pe of Appreciation/Ho	11013	Differ Detail	3	
7.2		- 9 60 12 13 15 15 15		Alla Venue	
7.3					
7.3					
. Details o	of Performance Apprais	sals of subordinate	es not written fo	or the previous	s year
S. No. Na	me of Sub-Ordinate wi	th Designation	Period		ason
8.1					
8.2					
3.3					

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# Part-II (Self-Appraisal)

### 1. Assessment of Performance

S.No.	Parameters	Target	Achievements
1	2	3	4
1	Energy Efficiency Audits of Machines and Equipments	and the second	1
2	Servicing and Maintenance of Machinery and Equipments	Date:	
3	Survey reports of Machine / Equipment Sanctioned		
4	Audit of Running log book of Machines/Vehicles (25 % of total Machines/Vehicles)		
5	Audit of profit & loss of Machines/Vehicles (25 % of total Machines/Vehicles)		
6	Building units electrification		
7	Building Units Service Connection Done		
8	Hazard Prevention Routine Checking in Building Units		

2.	Exceptionally good works done, if any, ap 100 Words)	part from routine du	ties during the period of appraisal (Max.

#### 4. Details of Submission of Enquiry Reports to Engineer in Chief PWD.

S. No.	Name of work for which Enquiry was setup	Date of Commencement of Enquiry	Time Limit for Enquiry	Date of submission of Enquiry report to Engineer in Chief	Cause of delay if any
1	2	2		Office	
1	Exercises and executive	3	4	5	6
1	A PART OF THE PART				
2					Tang E.
3					
4	Cross Capta in Statement	VIII III CIL			

Note:- If the officer does not submit the Enquiry Report to Engineer in Chief within prescribed time, upto 10 marks will be deducted as given on part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Engineer in Chief level.

#### 5. Administrative Audit of Divisions

S.No.	Name of Division in the Circle	Number of Audits Conducted	Date of Submission of Audit reports of Divisions to Chief Engineer
1	2	3	4
1			•
2	Please indicate constitue available a treb t	A Del Ype out	S to Physicia year activity out
3	frames trograds (lots) tracks pro-	nicy in the con-	CONTRACTOR CONTRACTOR CONTRACTOR
4			

Note: If the officer does not submit the Administrative Audit report of all Divisions under his Jurisdiction to Chief Engineer with in financial year, upto 10 marks will be deducted as given on part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Chief Engineer level.

# 6. Action on Administrative Matters and Policy Implementation

Description	Action Taken
Computerization of the Division, Circle Units.	
Implementation of Software based MIS Systems, electronic tendering and other systems.	
Grievance Redressal Meetings with various Unions	nation of nations of paths super

Note:- If the officer does not submit the Report to Chief Engineer from time to time, or the report submitted is unsatisfactory, upto 5 marks will be deducted as given on part II (Self-Appraisal). This deduction will be decided at Chief Engineer level.

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#### 7. Training Program.

S.No.	Name of Training Program	Nominated Man-Days	Attended Man-Days	Date of Submission of training reports & copy of Certificate given after Successful training
1	2	3	4	5
1				
2				

Note- If the officer does not attend the training program as assigned to him /her, upto 5 marks will be deducted as given on Part II (Self-Appraisal) except under exceptional circumstances. This deduction will be decided at Chief Engineer level.

#### 8. Profit / Loss of Machine, Vehicles etc.

S.No.	No. of Machines / Equipment	Total Hire Charges Earned	Hire charges received	Expenditure	Profit / Loss
1	2	3	4	5	6
1					

Note:- If the officer does not submit the report with in financial year to Chief Engineer, upto 10 marks will be deducted as given on part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Chief Engineer level.

9. Please indicate specific areas in which you feel the need to upgrade your skills through training programs (Enter training modules as per Annexure A. Maximum 4 modules.)

S.No.	Training Topic	
1		
2		
3		,
4		

The aforementioned information is correct. I am completely responsible for the information furnished on Part-I (Basic Information) and Part-II (Self-Appraisal).

Date:	Signature of officer reported upon

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# Part-III (Appraisal)

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Dinimpality Parish Reserve	
Please comment on the claim(if made) of	exceptional contribution by the officer reported upon.
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Color of the State	
Has the officer reported upon met with an	ny significant failures in respect of his work? If yes, Please furnish
Has the officer reported upon met with au tual details.	ny significant failures in respect of his work? If yes, Please furnish
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# 4 (A). Assessment of work (Maximum Marks for this Section will be 80)

S. No.	Parameter	Max. Marks	Marks awarded by Reporting Authority	Initial of Reporting Authority	Marks awarded by Reviewing Authority	Initial of Reviewing Authority
1	2	3	4	5	6	7
1	Energy Efficiency Audits of Machines and Equipments	10				
2	Servicing and Maintenance of Machinery and Equipments	10	L Spendan	with the	Scotland from	100 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
3	Survey reports of Machine / Equipment Sanctioned	10	with states	Meri Gari	rárous este	icii. 185s
4	Audit of Running log book of Machines/Vehicles (25 % of total Machines/Vehicles)	10			· ·	
5	Audit of profit & loss of Machines/Vehicles (25 % of total Machines/Vehicles)	10				
6	Building units electrification	10	N. S.	- Mark	I Paralle	1875/01
7	Building Units Service Connection Done	10	- Lance			Adheniy
8	Hazard Prevention Routine Checking in Building Units	10	- Aurilla		Min	
Total	Experience Administration of the Control of the Con	80				

If there is no target mentioned w.r.t. any of the above items then proportionate marks should be awarded against the total of 80

e.g; - if there is no target for "Survey Report" and the marks obtained by the reported officer is 54/70 then it will be fixed as  $54/70 \times 80 = 61.7$ .

### 4 (B). Assessment of Personal Attributes (Maximum Marks for this Section will be 20)

S. No.	Parameter	Max. Marks	Marks awarded by Reporting Authority	Initial of Reporting Authority	Marks awarded by Reviewing Authority	Initial of Reviewing Authority
1	2	3	4	5	6	7
1	Application of Technical Knowledge	2				
2	Knowledge of Rules/Codes/Manual/Procedures	2				
3	Proactiveness	2				
4	Public Relation	2				
5	Interpersonal Skills	2				
6	Cost Consciousness	2	8			
7	Decision making ability	2				
8	Sense of Responsibility	2		To result in		
9	Intelligence and Understanding	2				
10	Management of Subordinate Staff	2				
Total		20			The second	



4 (C).

S. No.	Parameter	Max. Deduction	Marks deduction by Reporting Authority	Initial of Reporting Authority	Marks deduction by Reviewing Authority	Initial of Reviewing Authority
1	2	3	4	5	6	7
1	Details of submission of Enquiry reports to HOD within prescribed time with appropriate quality.	10				

Note:- If the officer does not submit the Enquiry Report to Chief Engineer within prescribed time, upto 10 marks will be deducted as given in Part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Chief Engineer level.

4 (D).

S. No.	Parameter	Max. Deduction	Marks deduction by Reporting Authority	Initial of Reporting Authority	Marks deduction by Reviewing Authority	Initial of Reviewing Authority
1	2	3	4	5	6	7
1	Details of submission of Profit / Loss of Machine, Vehicles etc. to Chief Engine within prescribed time.	10	La note		The second of th	A BROWN.

Note:- If the officer does not submit the Profit/Loss Report to Chief Engineer within prescribed time, upto 10 marks will be deducted as given in Part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Chief Engineer level.

4 (E).

S. No.	Action on Administrative Matters and Policy Implementation	Max. Deduction	Marks deduction by Reporting Authority	Initial of Reporting Authority	Marks deduction by Reviewing Authority	Initial of Reviewing Authority
1	2	3	4	5	6	7
1	Computerization of the Division, Circle Units.	2				
2	Implementation of Software based MIS Systems, electronic tendering and other systems.	2				
3	Grievance Redressal Meetings with various Unions	1				
	Total	5	-			

Note:- If the officer does not submit the Report to Chief Engineer from time to time, or the report submitted is unsatisfactory, upto 5 marks will be deducted as given on Part-II (Self-Appraisal). This deduction will be decided at Chief Engineer level.

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4(F).

S. No.	Parameter	Max. Deduction	Marks deduction by Reporting Authority	Initial of Reporting Authority	Marks deduction by Reviewing Authority	Initial of Reviewing Authority
1	2	3	4	5	6	7
1	Submission of Training report & certificate for successful completion of training	5				

Note- If the officer does not attend the training program as assigned to him /her, upto 5 marks will be deducted as given on Part II (Self-Appraisal) except under exceptional circumstances. This deduction will be decided at Chief Engineer level.

4 (G).

S. No.	Parameter	Max. Deduction	Marks deduction by Reporting Authority	Initial of Reporting Authority	Marks deduction by Reviewing Authority	Initial of Reviewing Authority
1	2	3	4	5	6	7
1	Submission of Audit Report of Divisions to Chief Engineer.	10				

Note:- If the officer does not submit the Administrative Audit report of all Divisions under his Jurisdiction to Chief Engineer with in financial year, upto 10 marks will be deducted as given on part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Chief Engineer level.

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# 5. Summary of Marks awarded

Reference Table for Grading

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Grading	Outstanding	Very Good	Good	Satisfactory	Unsatisfactory
Marks	>80.0	>60.0 upto 80.0	>40.0 upto 60.0	>20.0 upto 40.0	< 20.0

S. No.	Parameter	Max. Marks	Marks awarded by Reporting Authority	Initial of Reporting Authority	Marks awarded by Reviewing Authority	Initial of Reviewing Authority
1	Ather 2	3	4	5	6	7
1	Assessment of work	80				
2	Assessment of personal attributes	20				
	Deduction :-					
3	Submission of Enquiry reports to Engineer in Chief PWD.	upto (-) 10				
4	Profit / Loss of Machine, Vehicles etc.	upto (-) 10				
5	Action on Administrative matters & Policy implementation	upto (-) 5				
6	Submission of Audit Report of Divisions to Chief Engineer.	upto (-) 10				
7	Submission of Training report & certificate for successful completion of training	upto (-) 5				
	Total			4		

Integrity Certificate:  a. The general reputation of Sri/Ms	for honesty is good and
b. The general reputation of Sri/Ms I withhold his/her integrity on account of the following reaso	
Office of the State of the Stat	
Overall Creates Marks (Donaldere Str., 197)	

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Signature of the Reporting Authority\_\_\_\_\_

Designation\_\_\_\_\_

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# Part-IV (Assessment by the Accepting Authority)

1.	Do you agree with	the remarks of	the reporting	/reviewing	authority?
1.	Do you agree will	the remarks of	the reporting	ic vie wing	autionity.

Yes	No	

2. In case of difference of opinion details and reasons for the same may be given.

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Reference Table for Grading

Grading	Outstanding	Very Good	Good	Satisfactory	Unsatisfactory
Marks	>80.0	>60.0 upto 80.0	>40.0 upto 60.0	>20.0 upto 40.0	< 20.0

3. Overall Grade& Marks (On a score of 1-100)

Grade	Marks	

Date:

Signature of the Accepting Authority\_\_\_\_\_

him

# **Annexure A: Training Topics**

S.No.	Training Topics			
-4	Technical Topics			
1	Electrical Design of Multi Storied Buildings			
2	Road Construction Equipment Technology			
3	Heavy Earthmovers and their maintenance			
4	Energy Efficient Buildings			
5	Fire Detection/Fire Hydrant for Buildings			
6	Security Aspects of Buildings			
7	Building Air Conditioning Automation			
	Managerial Topics			
8	Public Relations Management			
9	Change Management			
10	Planning and Budget Management			
11	Departmental Procedures and Manuals			
	Behavioral Topics			
12	Building Positive Attitude			
13	Organizational Behavior			
14	Employee Motivation and Morale Development			
15	Inter-personal Relationship Skills			
16	Inter-personal Communication Skills			
	Information Technology Topics			
17	MS Office (Excel, Word, Power Point, email communication)			
18	MS Project			
19	e-procurement and e-payment			
20	Utility Software PWIMS, FMIS, RAMMS, MIS			

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